



Project Fact Sheet



Good practise of Multi-Level Governance

Key Action:	Centre for Renewable Energy Sources (CRES) functioning as the Intermediary Management Organization of the "Save Program"
Cluster of	Greece
Island	Municipalities
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Summary

The Centre for Renewable Energy Sources (CRES) functions as the Intermediary Management Organization (IMO) of the "Save Program" for the monitoring of the program and the support of the potential beneficiaries. The specific program finances (70% state fund, 30% municipal budget) proposals for the enhancement of energy efficiency in municipal installations, focusing on the buildings stock and the public spaces but also the public transports kai facilities through the application of technical measures and raising awareness actions among the citizens.

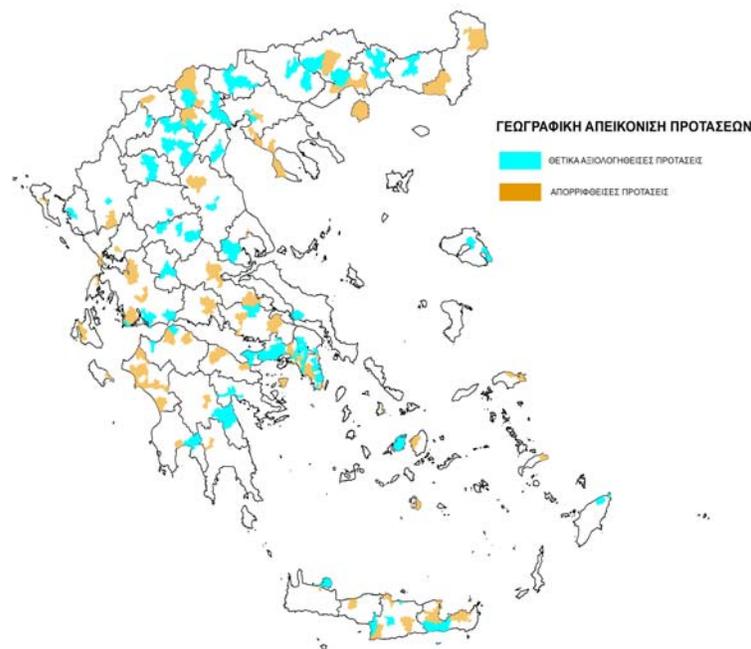
CRES as the IMO of the program functioned in between the national level (Ministry of environment, energy and climate change) and the local level (Municipalities) delivering services like:



- Training of beneficiaries (5-6/2/2013, 16 hours, 68 persons, 48 Municipalities)
- Composition and distribution of essential document templates
- Phone support for the efficient online application of the beneficiaries' proposals
- Supporting the beneficiaries for the resolution of legal and procedural issues along the preparation of tendering processes and measures implementation
- Supporting the beneficiaries along the pre-approval of documents and draft contracts
- Periodical reminding to follow the timetable of the required actions through phone and internet services
- Periodical reminding and support of the beneficiaries for the essential dissemination actions of the approved proposals
- Suggestions to the Ministry regarding specific problems, incorporating comments from the beneficiaries

Project's results

Geographical depiction of approved (blue) and rejected proposals (orange). More than 10 approved proposals on island municipalities.



Result 1	142 proposals approved with a budget more than 3 M€
Result 2	16 tender documents pre-approved with a budget ~1.8 M€
Result 3	12 contracts pre-approved with a budget ~0.6 M€
Result 4	72 GWh expected energy savings 22,42 kt expected CO ₂ savings 920 new jobs
Result 5	68 municipal employees from 48 municipalities trained to deal with similar calls in the future

Lessons learnt

Lesson 1	<p>A barrier identified during the project that was solved using multilevel cooperation was the lack of knowledge and experience in municipalities (local level), especially for the small ones, regarding the realization and monitoring of public projects, leading to different kind of mistakes delays the whole process.</p> <p>The problem was solved effectively through the collaboration of the different governance levels. CRES together with MOU (Management Organization Unit S.A.), providing technical assistance to the Ministry of Environment, Energy and Climate Change and the Ministry of Development (national level) organized training seminars for the municipal personnel to assist them in the application, implementation and monitoring phase of the projects.</p> <p>The overall impression was that this kind of seminars can assist significantly the efficiency of local level personnel towards the successful realization of the projects.</p>
Lesson 2	<p>A general problem of multilevel governance nature that occurred during the program was the different delays. On the national level the delays were generated by the unstable political situation in Greece (three elections during the program period) resulting to changes in ministries and key positions affecting the program. Also, on national level changes in buildings legislation to be harmonized with EU directives caused further delays. Finally, on local level significant delays were introduced by the municipalities themselves because of low effectiveness of the administrative procedures.</p> <p>The contribution by CRES contributed in many occasions in solving these matters. However, the solution in other problems had to come through modifications in the legislative frameworks.</p>
Lesson 3	<p>The technical assistance by intermediary organizations functioning in between the levels of governance can enhance the effectiveness of all levels and speed up processes for the implementation of sustainable energy projects.</p>

